











### Empowering smallholder olive growers in northwest Tunisia through an agroecological business model

Rihab Mejri1\*, Mohamed Zied Dhraief1, Asma Souissi2, Hassen Ouerghemmi2, Boubaker Dhehibi2, Meriem Oueslati1, Aymen Frija2, Ali M.Oumer2, Mahdi Fendri3, Ajmi Larbi3

1 National Institute of Agronomic Research (INRAT), The Rural Economy Laboratory (LER), Tunisia 2 International Center for Agricultural Research in the Dry Areas (ICARDA), Tunisia 30 live Institute, Specialized Unit of Tunis, Tunisia \*Faculty of Economic Sciences and Management of Nabeul

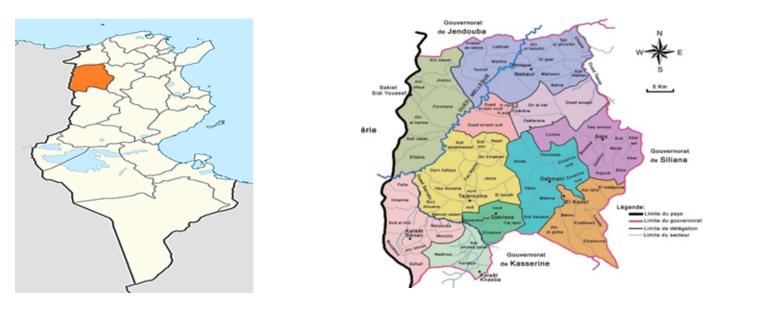
## Introduction

Olive cultivation is the most important agroecosystem in Tunisia. This agroecosystem is facing tremendous challenges, including climate change, loss of biodiversity, environmental pollution and resource degradation, as well as increasing price volatility with harmful implications for farmers' incomes, livelihoods, and rural development. Agroecology is considered actually as the mainstream model for transforming agriculture toward more sustainable and resilient agri-food systems within the given economic and political context.

#### Methodology 2

#### Study area: Ellés, Kef governorate, Tunisia

An inclusive and participative approach based on workshops with the main stakeholders in the olive oil value chain was conducted. In addition, a business model canvas (BMC), followed by the application of the Business Agroecology Criteria Tool (B-ACT) was used.



# Results

The agroecological assessment results show that six principles specifically, co-creation of knowledge, social value and diets, fairness, connectivity, land and natural resource governance, and participation are integrated within the existing BMC, but hold significant promise for enhancement within an upgraded BMC. The upgraded BMC represents a transformative vision addressing the constraints of the current model, emphasizing collaborative endeavors, agroecological practices, and strategic partnerships, as well as an accelerator to catalyze agroecological transitions. It focuses on economic diversification, niche market penetration, and heritage preservation, requiring significant investment but promising substantial returns.

**Business model's current alignment with** The current business model shows

Integration of agroecological practices;

#### a various weaknesses

HLPE (2019) agroecological principles. :

### **B-ACT tool**

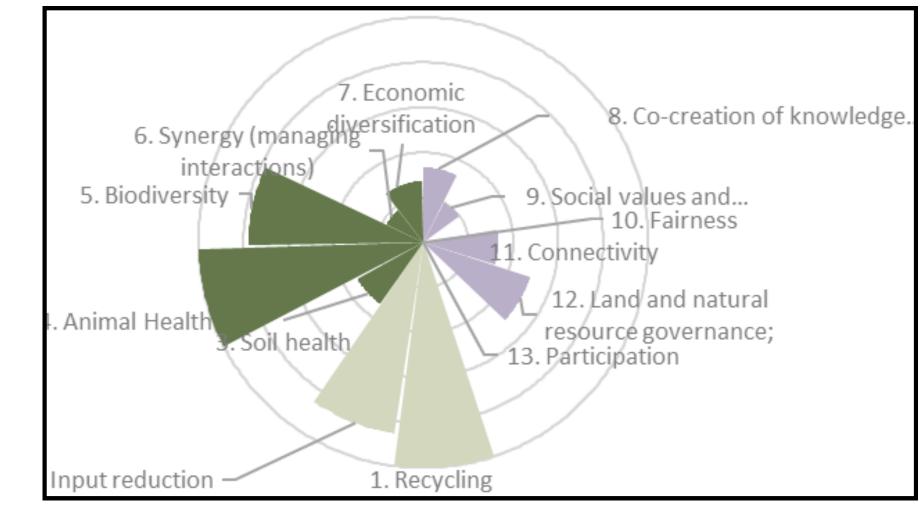
### Main upgrade activities

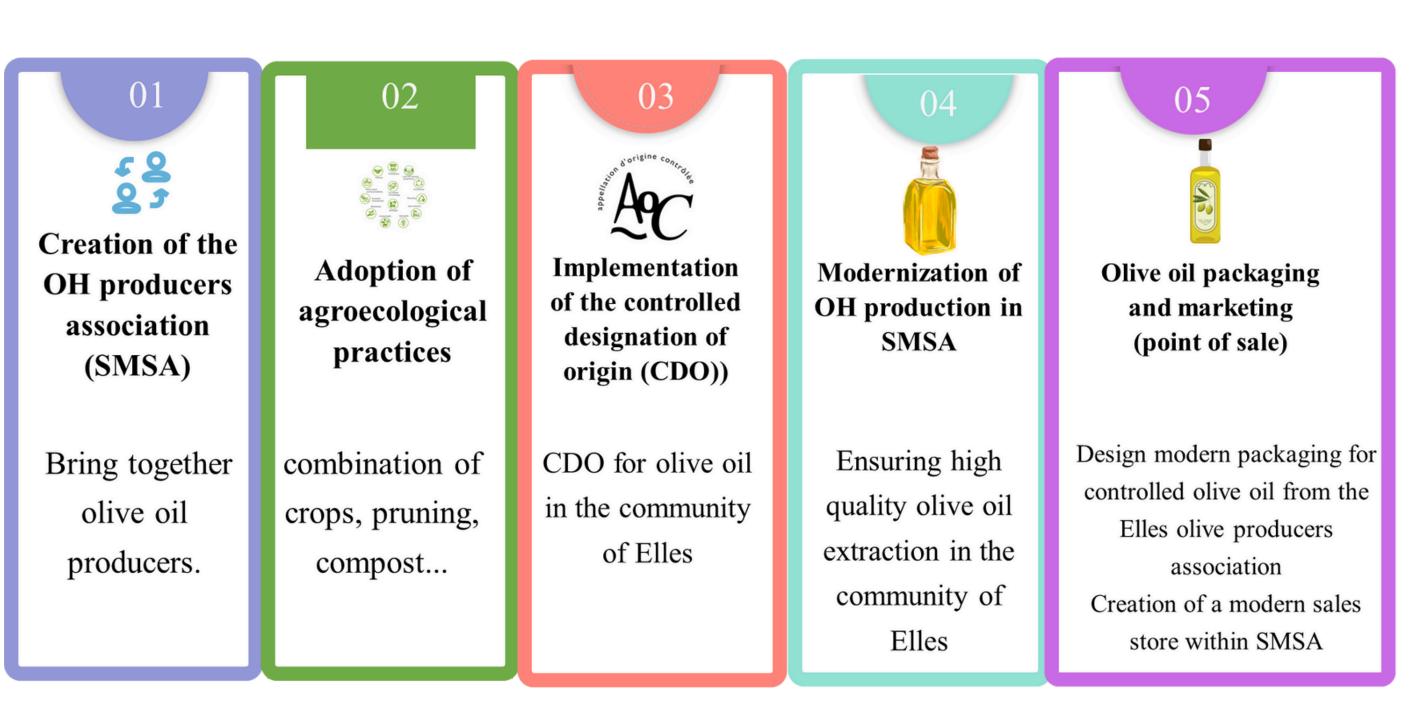
the low productivity of the olive tree

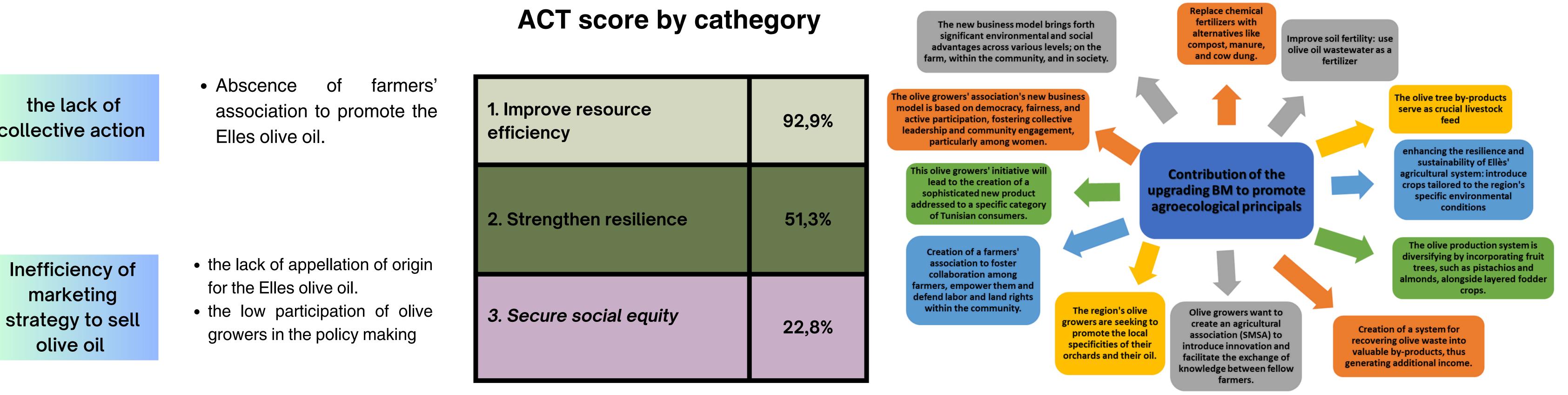
• Environmental, agronomic, and socio-economic aspects. • the lack of technicity of olive growers

the lack of technicity of olive growers

• insufficient knowledge and expertise compost on production, pruning, and irrigation techniques







the lack of collective action

## Conclusion

This new business model, based on the upgraded plan, offers a comprehensive roadmap for Ellès' olive oil sector by integrating sustainability, economic growth, and community engagement. This transformational and collaborative initiative involves multiple stakeholders, reflecting a shared vision to enhance Ellès olive oil into an agroecological business model. The objective of the upgrated business model is to encourage the olive producers' association (SMSA) to produce a labeled olive oil to improve their revenues, enhance livelihoods and create a system of values that includes geographic location.

"This research work is supported by the Agroecology Initiative "Transformational Agroecology across Food, Land and Water Systems" under a grant agreement (#200302) with the International Center for Agricultural Research in the Dry Areas (ICARDA - https://www.icarda.og/). We would like to thank all funders who supported this research through their contributions to the CGIAR Trust Fund: https://www.cgiar.org/funders".