

Internationalization Paths of Chilean Fruit Export Companies: Are They Regionally or Globally Oriented?



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Problem Statement

- Emerging economies' firms have become key competitors in global markets.
- Economic literature on internationalization strategies is mainly focused on big Multinational Companies from developed countries or Asian countries as emerging economies.
- Scientific literature with such focus including goods from the agricultural sector is even more scarce.
- Countered viewpoints on firms' internationalization pathways and the systems used for firm categorization, resulting in controversial degree of firms' globalization.

Objective

 To examine the changes in the internationalization strategies of export fruit companies in Chile and determine if they are rather globally or regionally oriented.

Main Contributions

- Extension of Aggarwal et. al (2011) framework.
- · In-depth view of the dynamics in the firms' internationalization process.
- Closing the research gap of internationalization strategies studies in the agricultural sector from Latin America.

Framework to asses Firms' Internationalization

- Depth: trade level by focusing in foreign sales
- Scope: firm's export dispersion within geographic regions: Far East & Pacific, Middle East & Africa, North America, Mexico-Central America & Caribbean, South America, and Europe.
- Scale: share of every geographic region to total exports.
- Time: uninterrupted exports between 2009-2015.
- Sample: 233 exporters from Eximfruit data base.

Classification of Firms' Internationalization

- · Home regional (R): only home region.
- · Host regional (H): only one region, but different than home region.
- Transregional (T2-T5): between three and five regions.
- Global (G): all the regions.

Results

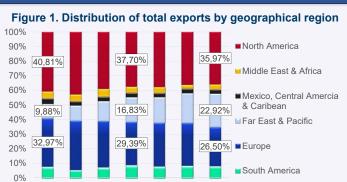




Table 1. Changes in the classification of firm's internationalization 2009-2015

No. of Changes	R	н	T2	Т3	T4	T5	G	Total
-4	-	-	-	-	1 (2.86)	0 (0.00)	0 (0.00)	1 (0.43)
-3	-	-	-	1 (2.50)	2 (5.71)	1 (3.70)	1 (3.23)	5 (2.15)
-2	-	-	3 (6.52)	5 (12.50)	3 (8.57)	2 (7.41)	3 (9.68)	16 (6.87)
-1	-	0 (0.00)	11 (23.91)	5 (12.50)	10 (28.57)	5 (18.52)	2 (6.45)	33 (14.16)
0	10 (76.92)	16 (39.02)	12 (26.09)	14 (35.00)	13 (37.14)	12 (44.44)	25 (80.65)	102 (43.78)
+1	0 (0.00)	13 (31.71)	10 (21.74)	9 (22.50)	2 (5.71)	7 (25.93)	-	41 (17.60)
+2	2 (15.38)	5 (12.20)	4 (8.70)	6 (15.00)	4 (11.43)	-	-	21 (9.01)
+3	1 (7.69)	4 (9.76)	5 (10.87)	0 (0.00)	-	-	-	10 (4.29)
+4	0 (0.00)	2 (4.88)	1 (2.17)	-	-	-	-	3 (1.29)
+5	0 (0.00)	1 (2.44)	-	-	-	-	-	1 (0.43)
Total	13 (100)	41 (100)	46 (100)	40 (100)	35 (100)	27 (100)	31 (100)	233 (100)

Conclusion and discussion:

- Firms are mostly transregionally (65.12%) and globally oriented (16.06%), following a pattern of incremental internationalization regarding the number of
 markets, but acting as born-global firms regarding the psychic distance.
- Existence of some liability of inter-regional foreignness

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- Firms in the agricultural sector show similar behavior than firms from other sectors in terms of internationalization.
- Extension to Aggarwal et. al, (2009) approach permits a better and more inclusive classification system.
- Future studies using this extended framework should include more export based activities to test its general applicability.

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